

# Future of Finance: Building Financial Reporting Resilience in the Cloud

Conor O'Kelly, FCA, MSc. Steve Soter

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Q&A

### **Asking Questions**



Help

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Criteria for Full Credit

Minutes to Watch: 50



### Moderator



### Shari Littan CPA, JD

### Manager, Corporate Reporting Research & Policy IMA





### **Featured Presenter**



### Conor O'Kelly, FCA, MSc. Senior Director of Statutory Accounting Workiva





### Conor O'Kelly's Biography

 Conor O'Kelly has over 20 years of experience as a senior finance executive for multinational corporations. He is a fellow of the Institute of Chartered Accountants in Ireland (FCA). He was also a Member of Council at the Institute of Chartered Accountants in Ireland from 2002–2005.





### **Featured Presenter**



### Senior Director of Product Marketing Workiva Executive Advisor SEC Professionals Group







Steve Soter is Senior Director of Product Marketing and Accounting Industry Principal at Workiva.

Previously, Steve served as an accounting leader in multiple roles including Vice President and Controller for Backcountry.com, a private equity owned, online retailer of outdoor products, and as the Director of SEC Reporting for Overstock.com (NASDAQ: OSTK), a \$2 billion revenue, online retailer of home goods and blockchain technology company. His experience includes multiple acquisitions, debt offerings, an IPO, and the world's first digital debt and equity offering (by Overstock). Steve is also a former member of the US XBRL Data Quality Committee.



Upon completing this webinar, you will be able to:

- Recognize how multinational finance teams have responded over the last six months by accelerating the adoption of cloud-based Platform-as-a-Service (PaaS) to build process resilience.
- 2. Explain the role cloud-based computing plays in the preparation and audit of statutory financial statements.
- 3. Describe how cloud-based PaaS delivers operational efficiencies while increasing trust and confidence in audited financial statements.





# Key Takeaways



Recognize how multinational finance teams have responded over the last six months by accelerating the adoption of cloud-based Platform-as-a-Service (PaaS) to build process resilience.



Explain the role cloudbased computing plays in the preparation and audit of statutory financial statements.



Describe how cloudbased PaaS delivers operational efficiencies while increasing trust and confidence in audited financial statements.



### Polling Question 1

Please consider how your department has confirmed that emerging risks of material misstatement are being effectively identified as circumstances change since the COVID-19 pandemic hit early in 2020.

- a. We resolved this by using technology that was adequate for our needs
- b. We resolved this, but we would like a better technology-based solution
- c. We resolved this, but technology solution cannot replace adequately how we did this pre-pandemic
- d. This remained partly or wholly unresolved: an adequate technology-based solution was unavailable
- e. This is a nonissue / not applicable



### Polling Question 1 Results (Placeholder)

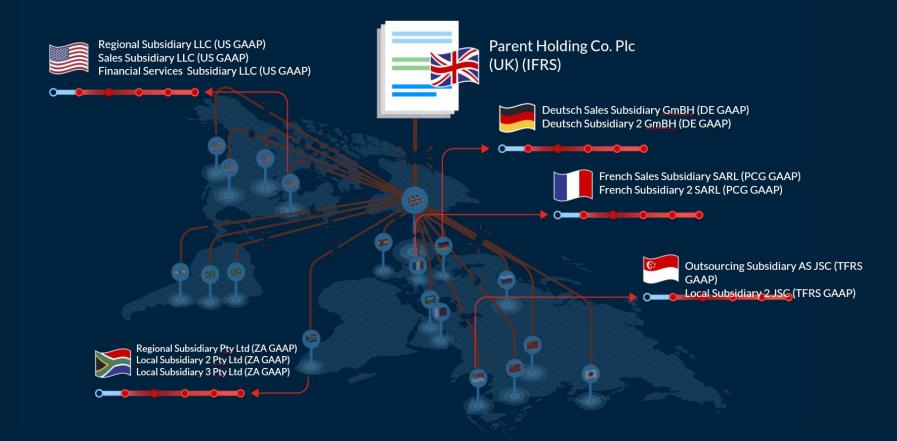


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### What We've Heard So Far...



### Traditional statutory reporting architectures lack flexibility to respond.



# Polling Question 2

Please consider how your department has created processes around compliance with government assistance programs in various local jurisdictions.

- a. We resolved this by using technology that was adequate for our needs
- b. We resolved this, but we would like a better technology-based solution
- c. We resolved this, but technology solution cannot replace adequately how we did this pre-pandemic
- d. This remained partly or wholly unresolved: an adequate technology-based solution was unavailable
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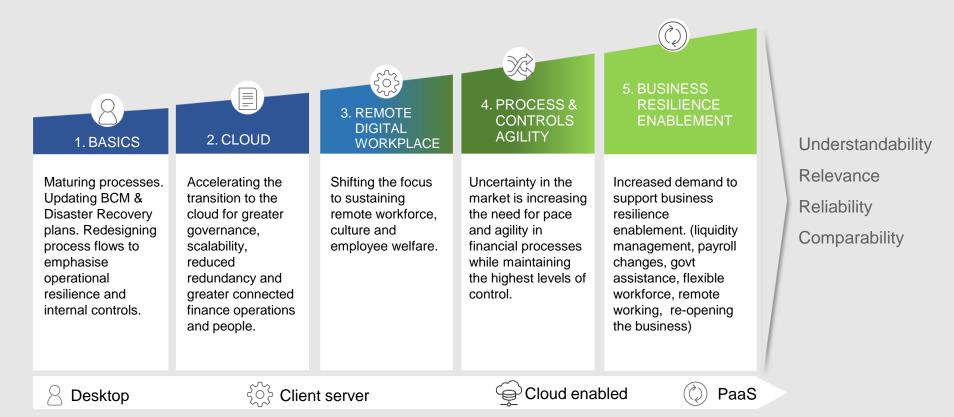


### Polling Question 2 Results (Placeholder)



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# Finance teams are redesigning their strategies around longer term resilience and control to deal with COVID



# Emerging topics for the 2020/2021 reporting season focus on judgements and disclosure management



https://www.frc.org.uk/news/september-2020-(1)/frc-requires-improvements-in-the-reporting-of-reve https://www.frc.org.uk/news/october-2020/tips-to-help-companies-make-s172-statements-more-u Stephanie Avakian, Director, Division of Enforcement, SEC (September 17, 2020)



#### **Source Data**

#### **Data Wrangling**

**People and Platforms** 

#### Reporting



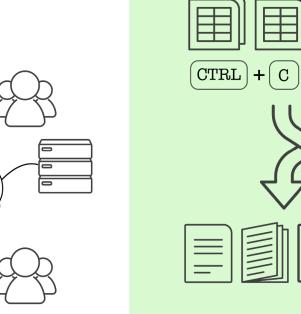
Connectors including

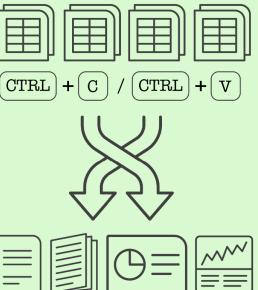


**APIs** Structured Systems (HR, CRM, Data Warehouses, Marketing, Procurement)



**Tabular Data** SV, TSV, JSON, Workiva Spreadsheets Financial Analyst, Business Analyst, System Liaison 0





**Copy/Paste Reporting** Spreadsheets, reports, decks

Microsoft Access<sup>®</sup>, Microsoft Excel<sup>®</sup>, SQL Database, SharePoint<sup>®</sup>, Shared Drives, etc.

# Polling Question 3

Please consider how your department has built long term process and corporate governance resilience by connecting business owners, financial reporting, and internal controls in a controlled workspace.

- a. We resolved this by using technology that was adequate for our needs
- b. We resolved this, but we would like a better technology-based solution
- c. We resolved this, but technology solution cannot replace adequately how we did this pre-pandemic
- d. This remained partly or wholly unresolved: an adequate technology-based solution was unavailable
- e. This is a nonissue / not applicable



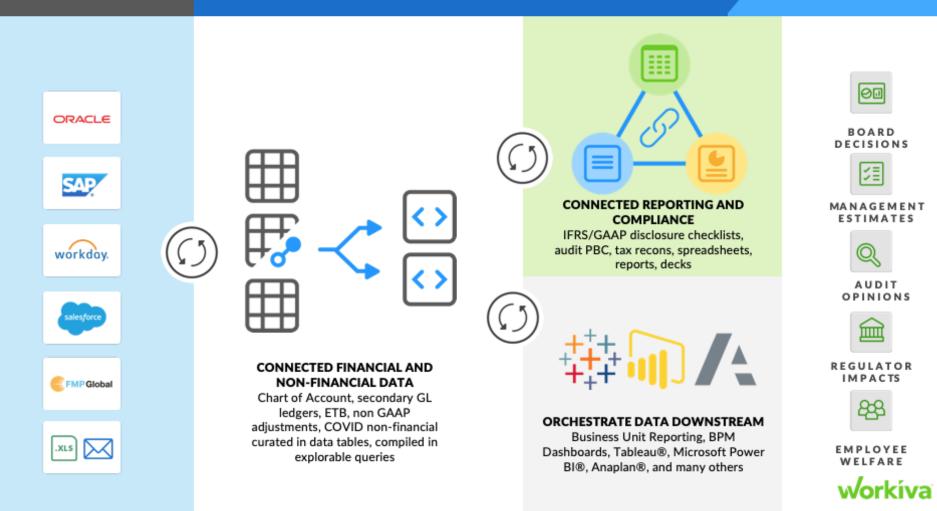
### Polling Question 3 Results (Placeholder)



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#### SYSTEM OF WORK

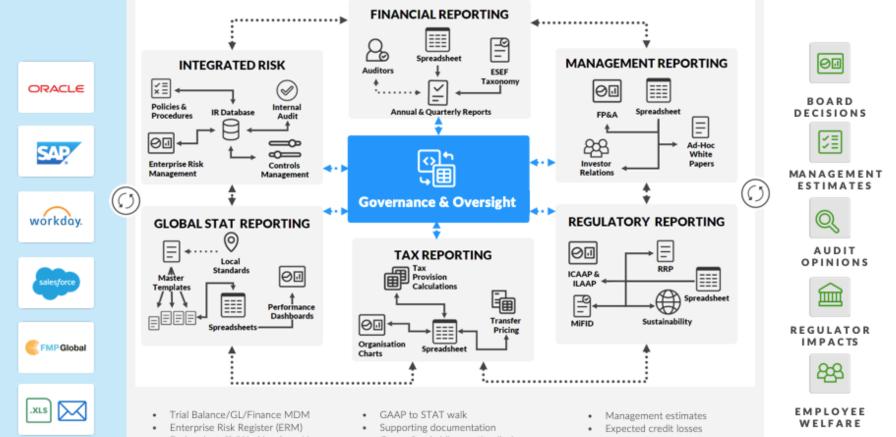
#### REPORTS



SYSTEMS OF RECORD

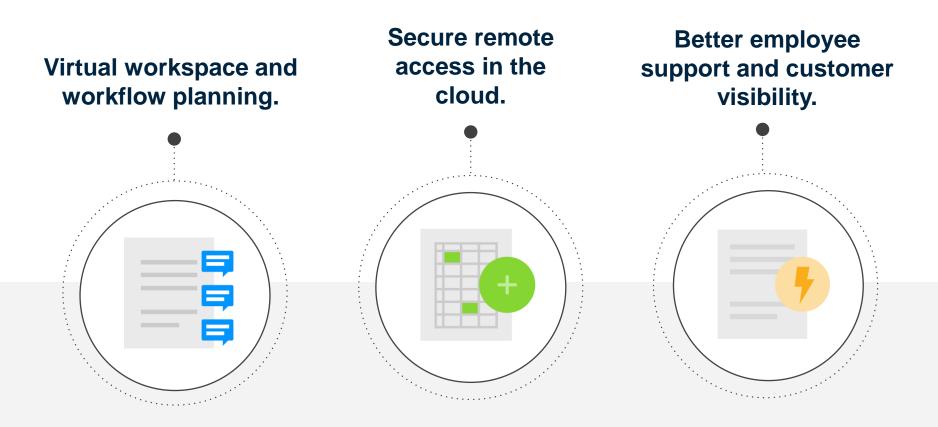
#### SYSTEM OF WORK

REPORTS



- Furlough staff /Working from Home
- Physical workspace/ Real Estate
- Group & subsidiary entity disclosure ٠
- 100% remote finance close & audit .
- Impairment estimates
- Post Balance Sheet Events

### CFO priorities to drive operational resilience



### Polling Question 4

Are you considering purchasing new technology for your reporting and/or compliance needs?

- a. Yes, looking to purchase in the next 12 months
- b. Yes, but not looking to purchase for at least 12 months
- c. No, we are not looking to upgrade at this time.



### Polling Question 4 Results (Placeholder)



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### Survey

#### **TECHNOLOGY** I

#### FINANCIAL REPORTING DURING THE PANDEMIC

BY SHARI LITTAN, J.D., CPA October 1, 2020

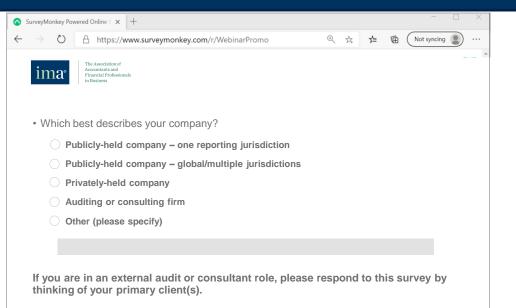
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he COVID crisis prompts professionals to rethink technology for forward-looking assessments.

Although many see financial accounting as primarily focused on historical results, today's financial statements are based, in significant part, on expectations and estimates of future conditions. Forward-looking assessments affect how companies report a broad range of items, such as receivables, loans, investment securities, inventory, fixed assets, and intangibles. They affect whether a company can recognize revenue on long-term contracts. Assessments of future conditions also support how a reporting company determines whether certain items reported are temporary or result from long-term trends.

They're applying all the tools at their disposal, such as cloud-based data-gathering systems, external reporting platforms, spreadsheets, virtual communications, and professional judgment. The situation may be leading financial reporting practitioners to consider their needs around new, modernized solutions.



- When you consider your company's accounting function pre-pandemic compared to peers, which best describes the overall pace of acquiring new systems?
  - Considerably ahead: We prioritized new solutions for efficiency and as a means to stay ahead of our competitors
  - Ahead: While we may have avoided being the first to adopt new solutions, we acquired and implemented solutions as needed.



### **Questions & Answers**

Use the Q & A Panel to send your questions to our panelists.



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### Thank You to Our Featured Presenters!



Steve Soter Senior Director of Product Marketing Workiva Executive Advisor SEC Professionals Group Conor O'Kelly, FCA, MSc. Senior Director of Statutory Accounting Workiva



# **Final Reminders**

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