Smoothing the Curve: AI Leveraged Scaling for Finance & Accounting

Shivang Patel VP, Product Marketing April 9, 2025



The Association of Accountants and Financial Professionals in Business ORACLE NetSuite



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About Presenter's Organization

Accounting Transformation

Platform created by accountants,

for accountants to automate

Accounting using Al.



Top Rated

2024

Top rated software

of customers achieve target business value or higher*

98%



Highest rated of all Financial Close software

Poll Question 1:

How would you describe your organization's current approach to scaling finance and accounting operations?

- a. We primarily rely on manual processes and additional headcount
- b. We have some automation but still face scalability challenges
- c. We leverage Al-driven solutions to optimize operations
- d. A little bit of everything

Poll Question 1 Results: (Placeholder)



Learning Objectives

Difference in growth

Understand how revenue growth is generally smooth while operational growth requires investment

GenAl as a unique tech

0

Learn how most are applying GenAI in a superficial capacity and how AI Agents are changing the game.

Smoothing the curve

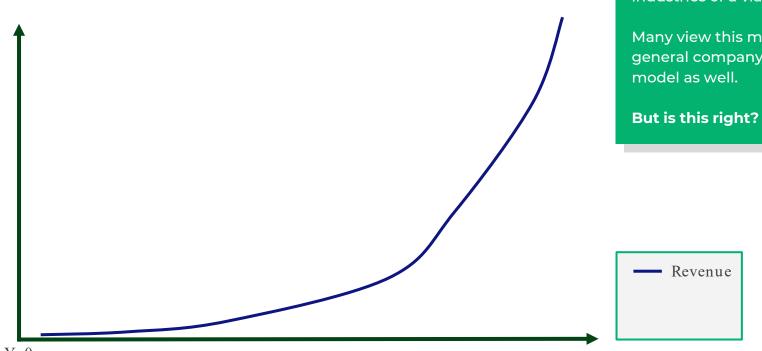
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Uncover how to unlock GenAl agents to "smooth" your operational growth curve.



Difference in Growth Structures

Revenue Growth



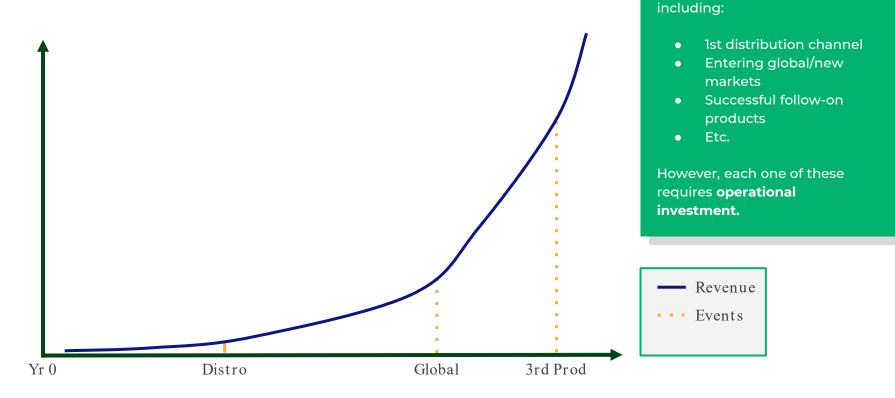
Generic **revenue growth** model indicative of most industries of a viable company.

Many view this model as a general company growth



Revenue growth originates from a myriad of **operational factors**

Events Impacts

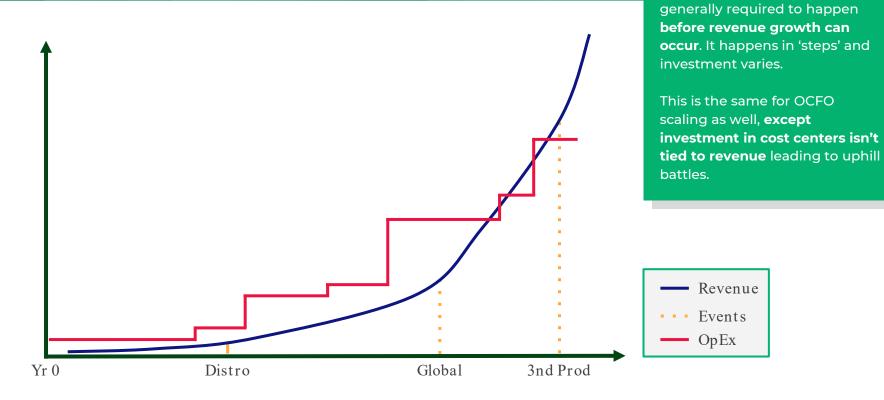




What growth **really** looks like. Operational investments are

Difference in Growth Structures

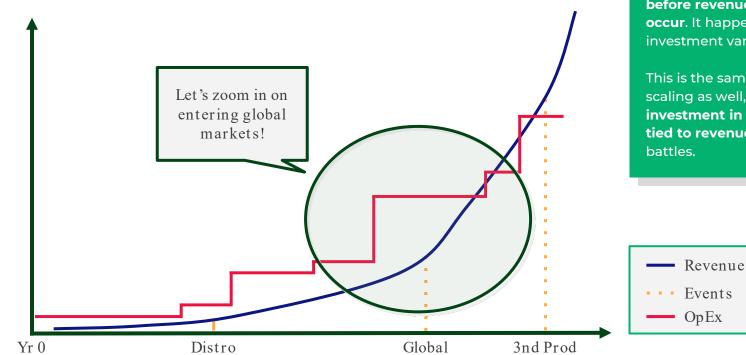
Operational Expense Growth





Difference in Growth Structures

Operational Expense Growth



What growth **really** looks like. Operational investments are generally required to happen **before revenue growth can occur**. It happens in 'steps' and investment varies.

This is the same for OCFO scaling as well, **except investment in cost centers isn't tied to revenue** leading to uphill battles.

Poll Question 2:

What is your biggest operational challenge when scaling finance and accounting?

- a. Hiring and retaining qualified accountants
- b. Reducing manual workloads and inefficiencies
- c. Keeping financial processes accurate and compliant
- d. Integrating new technology into existing workflows

Poll Question 2 Results: (Placeholder)

Challenge of 'Stepping' Growth

Clash of Reality vs. Expectations

Scenario

Your company is expanding in 2 new global markets, which is a new exercise for the organization:

- GmbH in for EMEA
- Pte. Ltd. for APAC
- Both require specialized accounting
- Both require language translation

OCFO Needs:

- 1 Part-time AP specialist per region
- 1 part-time AR specialist per region
- 1 International Controller

Challenge of 'Stepping' Growth

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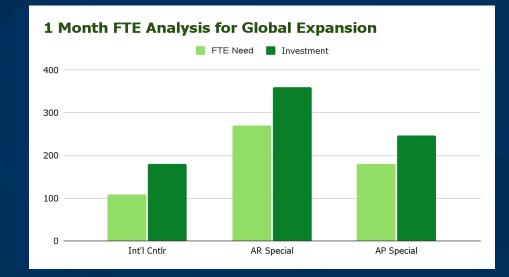
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Reality vs. Expectations



Accountants are **Disappearing**

THE WALL STREET JOURNAL.

CFO JOURNAL

Tupperware Delays Filing Annual Results Amid Accountant Shortage

The reusable-container maker said its accounting department is experiencing 'significant attrition'

THE WALL STREET JOURNAL.

CFO JOURNAL

The Accountant Shortage Is Showing Up in Financial Statements

Advance Auto Parts and others have cited a lack of skilled accounting personnel for material weaknesses in their financial-reporting controls,

a key predictor of resta

FINANCE · ACCOUNTING

FORTUNE The U.S. is short 340,000 accountants—just look at the wave of earnings report mistakes

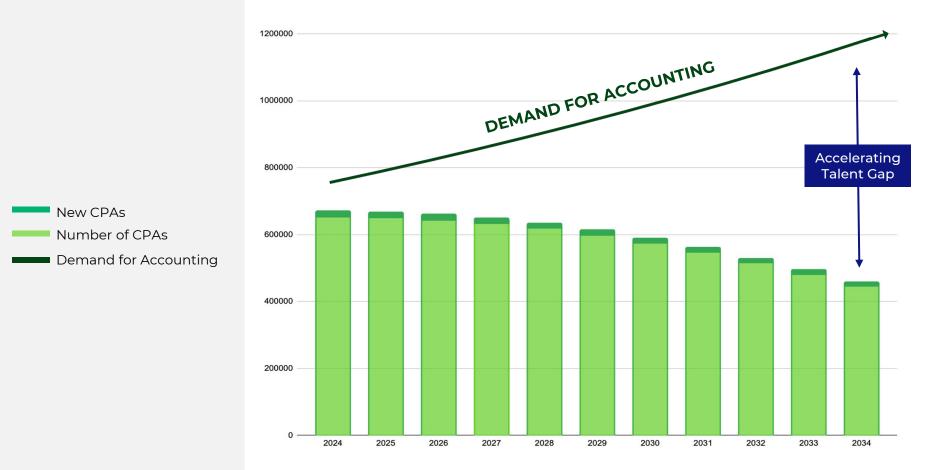


75% of CPAs

set to retire in the next 10 years

Est. 30% fewer accountants available in 10 years







Challenge of 'Stepping' Growth

Burnout or Burned Capital

Results?

You get one of two realities:

- 1. Lose the full investment 2 FTEs
- 2. Win the investment 4.25 FTEs when 3.1 FTE was needed

Likelihood to get option 1 with 1 Intn't Cntrl and 1 Staff Accountant.

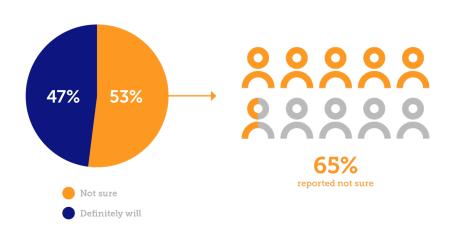
Overwork leads to burnout, burnout leads to errors, errors cost \$\$\$ from poor financial decisions, staff turnover, and general inefficiencies.

Burnout

An increase in burnout drove as much as an:

80%1

in the # of months the books had to be re-opened.



Path Forward?

GenAl Agents 🔩

The 'Problem' with GenAl today

Vendor Landscape

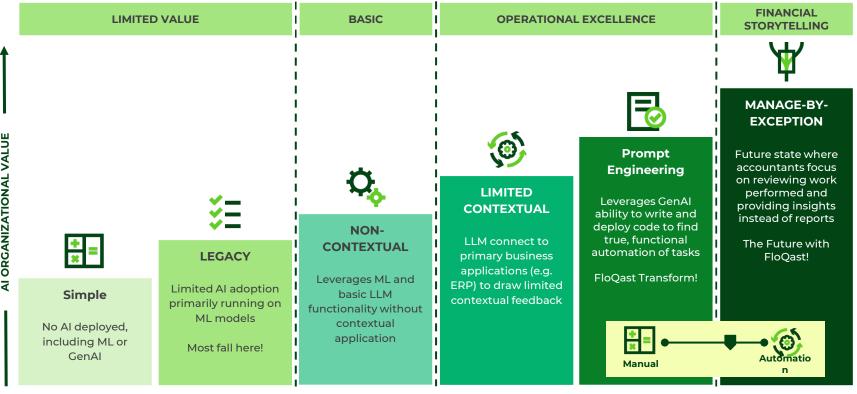
- Most common application of GenAl is to layer onto existing processes
- Highest use case is providing natural language analysis of data sets
 - History of hallucinations requiring doublechecking
 - Results in unfounded trust and lazy results
- Helps resolve "blank page syndrome"
- Limited coaching and interaction with base LLM model (i.e. appears, but isn't truly customized to your company)

Results

- While helpful to an individual, we aren't seeing organizational impact (i.e. lack of ROI)
 - Individual ROI is low, aggregate ROI is there, but hard to assess
- Long-term ROI has no upside as tool doesn't allow "teaching," a key component of GenAI true use
- Leaves organizations with cost, but no tangible impact

We call this "superficial" application of GenAI

Future with GenAl **AI Transformation Maturity Model**



MATURITY OVER TIME

(©) GenAl

- Superficial application to existing workflows
- Non-contextual application to the organization
- Tool has limited adaptability and is NOT auditable
- Isolated deployment to segment of existing task
- Individual ROI low, aggregate ROI hard to assess

Versus



- Application that promotes the creation of new workflows
- Contextual application to your organization
- Tool is adaptable with built in review and auditable results
- Automation from initiation to completion of a task
- Significant task RIO that is measurable



Empowering accountants to automate workflows as
Transformation Engineers

Built in Natural Language

No background required - if you can train a staff you can train GenAl

#FQ

Repeatable yet Dynamic

Intelligent enough to adjust to business changes

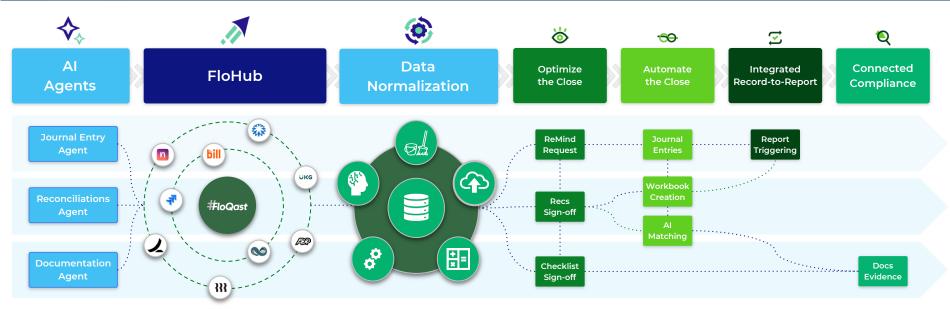
Customizable

Broadly adaptable for unique customer use cases

Deployed Code (no open-source)

Al is 'teachable' but doesn't require data. It updates and deloys code based on fee

Transform + AI Agents: ATP Journey



Human Review + Auditability FloQast Transform

Poll Question 3:

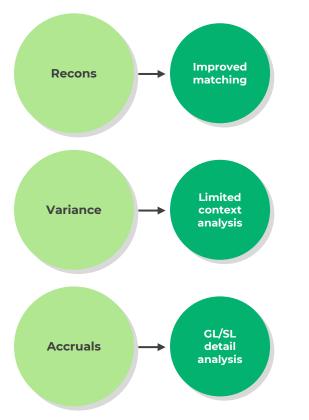
Is AI automation currently part of your 2025 roadmap?

- a. Very likely—we actively use AI for automation
- b. Likely —we have started to deploy AI automation
- c. Somewhat Likely —we are exploring Al-driven solutions
- d. Not likely —AI is not currently part of our operations

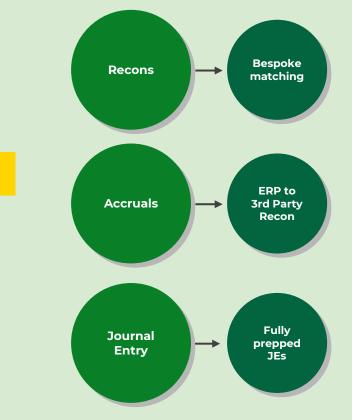
Poll Question 3 Results: (Placeholder)

Agents in action!

Task Automation



Agentic Automation

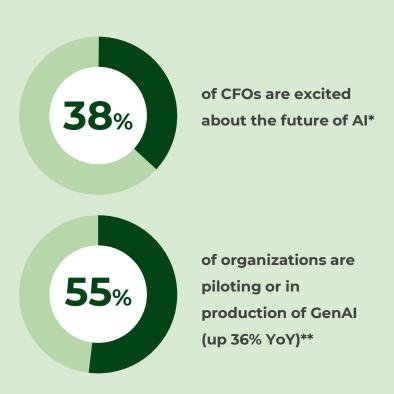


Versus

Future with GenAl What does this mean for the future?

Accountants → Transformation Engineers

- → Re-Allocation of Work
 - Accountings will ONLY review traditional work
 - Shift will FOCUS on deploying automated workflows throughout the business
- → True Automation
 - FQ Accounting Transformation Platform will lead the charge
 - Manage-by-exception will be the new normal



Poll Question 4:

Where do you see the greatest opportunity for AI agents to add value in your close process?

- a. Automating reconciliations and tie-outs
- b. Managing task assignments and follow-ups
- c. Identifying anomalies in flux/variance analysis
- d. Preparing audit-ready documentation
- e. Monitoring close progress and bottlenecks in real time

Poll Question 4 Results: (Placeholder)



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Thank you!

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