Mastering Controls in your ERP

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The Association of Accountants and Financial Professionals in Business ORACLE® NETSUITE

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Learning Objectives

Upon completing this webinar, you will be able to:

- 1. Understand the significance of controls
- 2. Identify key ERP control considerations
- 3. Provide examples of companies implementing effective controls in NetSuite
- 4. Plan for long term control maintenance & improvement



About Connor Group



Connor Group is specialized professional services firm comprised of Big 4 alumni and industry executives.



Our team of professionals assist companies with:

- Digital Solutions
- Transformation & Risk
- Financial Close & Reporting

- Advisory Accounting
- IPO/SPAC Services
- M&A Services



Connor Group is a recognized leader in business transformation and automation. We are known for deploying practical and effective solutions to the many complex challenges in high-growth environments. We leverage leading modern technologies to achieve our primary goal: help our clients deploy value-adding automation, that increases quality, and improves the user experience.

Poll Question 1:

How confident are you in the effectiveness of your current ERP controls?

- a. Very confident
- b. Somewhat confident
- c. Not very confident
- d. Not confident at all
- e. What are ERP controls?

Poll Question 1 Results: (Placeholder)

Why Controls?

What are Internal Controls?

- The Sarbanes-Oxley Act of 2002 (SOX)
- Procedures performed by management designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with GAAP
- Organization-wide effort
 - People
 - Processes
 - Systems



Significance of Controls

- 1. Important for maintaining data integrity and accuracy
- 2. Mitigates financial and operational risks
- 3. Enhances trust and credibility with stakeholders
- Supports compliance requirements and the role of controls in meeting regulatory standards





ERP Considerations

- 1. Establishing a strong control environment through policies and procedures
- 2. Identifying and assessing key risks within your ERP
- 3. Leveraging automation and technology to enhance control effectiveness
- 4. Segregation of duties and defining appropriate access controls
- 5. Monitoring for continuous improvement
- 6. Auditability

Poll Question 2:

Which aspect of implementing controls in your ERP do you find most challenging?

- a. Designing control activities and procedures
- b. Identifying the appropriate controls
- c. Ensuring control documentation and compliance
- d. Overcoming resistance to control implementation

Poll Question 2 Results: (Placeholder)

When to think about ERP Controls?

- The sooner the better!
- Controls to consider upon system implementation
- Controls to consider as the organization matures
- Continuous monitoring and auditing



Controls in NetSuite



Poll Question 3:

Which control area within your ERP system do you consider most critical for your organization?

- a. User access management
- b. Transaction approvals
- c. Change management controls
- d. Segregation of duties (SoD)

Poll Question 3 Results: (Placeholder)

Background:

- Privately held retail company
- Challenge: No existing process, documentation or controls

Scope:

 NetSuite Financials Implementation, documentation & CG proprietary approval workflows

- Foundation for controls inside & outside of NetSuite
- Roadmap on how to execute controls inside of NetSuite
- Preventative controls in the form of workflows



Background:

- Privately held operator of healthcare platform
- Challenge: Poorly designed roles in NetSuite & lack of reporting for change lookback

Scope:

- Internal controls assessment
- CG proprietary roles, saved searches & reports

- Optimized roles & permissions for Segregation of Duties (SoD)
- Effective reporting change management, Access, Fraud



Background:

- Publicly held biotech company
- Challenge: Needed to operate more like a public company

Scope:

 Fastpath Configuration and Segregation of Duties (SoD) Assessment

- Produced SOD and user access reports for audit evidence
- Client can analyze cross application SOD (i.e., Coupa v NetSuite) in the future if needed



Background:

- Publicly held bitcoin mining company
- Challenge: Weren't getting enough guidance from existing provider on how to solve specific problems

Scope:

NetSuite Health Check, including controls review

- Developed roadmap for optimizing controls
 - Written policies
 - Annual Segregation of Duties (SoD) and role reviews





Long Term Maintenance

- 1. Ongoing monitoring and evaluation of control effectiveness
- 2. Responding to changing business needs and adjusting controls accordingly
- 3. Leveraging feedback loops and internal/external audits for continuous improvement
- 4. Training and awareness programs to reinforce control culture within the organization

Poll Question 4:

How frequently does your organization review and update its ERP controls?

- a. Quarterly
- b. Annually
- c. Following business changes
- d. Only when issues arise
- e. We do not have a defined schedule

Poll Question 4 Results: (Placeholder)

Takeaways



Establishing a strong control framework is essential

Leverage your ERP and other technology to strengthen your control environment

Start laying out a roadmap for your controls journey and other key projects by scheduling a 1-on-1 discussion with Connor Group. Contact – <u>Anna.Zambricki@connorgp.com</u> and <u>Lee.Berliner@connorgp.com</u>

Questions and Answers



Lee Berliner



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