CMA Candidate Series Presents:

# The CMA Exam: Navigating Multiple Choice Questions

Amy Ford, CMA, CPA Mary Patterson Sarah Reith, CMA

October 26, 2021



Sponsored by:



The Association of Accountants and Financial Professionals in Business



#### Today's Sponsor

# Becker



#### Webinar Features and CPE Credit

Q&A

**Asking Questions** 



Help

#### Moderator



Tyler Skelton
Academic Outreach Manager
IMA





#### Featured Presenter



Amy Ford, CMA, CPA
Senior Instructor
Western Illinois University





## Amy Ford's Biography

- Amy Ford is an accounting instructor at Western Illinois
  University, where she teaches principles of financial and
  managerial accounting courses, advanced managerial
  accounting courses and accounting for managers in the MBA
  program. She is the faculty advisor for Western's student
  chapter of the IMA and was the 2011 IMA Ursel K. Albers
  Academic Mentor of the Year.
- Amy is a Certified Management Accountant (CMA) and won a 2011 Certificate of Distinguished Performance for earning one of the top overall scores on the CMA exam. Her work experience prior to teaching was at a public accounting firm.

#### Featured Presenter



Mary Patterson

Academic Outreach Manager

IMA





#### Mary Patterson's Biography

- Mary Patterson is an Academic Outreach Manager at IMA.
- She works with faculty and students in the eastern portion of the US.



### **Special Guest**



Sarah Reith, CMA

Manager – Capital Markets & Investments

IBM Corporation





### Sarah Reith's Biography

- Sarah Reith started at IBM shortly after graduating from Stony Brook University with a degree in Mathematics in 2009. During her 12 years in Accounting, she held various positions but most notably she was the lead for the Form 10 filing for IBM Credit, LLC and was the Project Manager leading the implementation of ASC 326.
- Since April of 2021 Sarah has joined the IBM Treasury organization, supporting the capitalization planning for Kyndryl, the spin-off company of IBM. She is currently a front office manager, responsible for capital markets and investments.

### Learning Objectives

Upon completing this webinar, you will be able to:

- Understand the content and topics that are tested on the CMA exam
- Identify sections on the CMA exam for which you already have a good understanding
- 3. Explain how to proceed with your preparation plans to become a CMA





#### Agenda

- Welcome and Introduction
- The CMA designation
- Insights from a new CMA
- Test your knowledge with sample multiple choice questions
- Why should you pursue the CMA?
- How to become a CMA





#### What is the CMA?

- The CMA demonstrates a mastery of 12 core practice areas in management accounting
- CMAs bring strategic thinking, applied work experience, and the ability to convert data into dialogue



The CMA is a globally-recognized professional certification, not a license granted by a US state.





# Polling Question 1

Do you plan to sit for the CMA exam within the next twelve months?

- a) Yes
- b) No





## Polling Question 1 Results





### What are CFOs looking for?

- CFOs need to raise the competency of their teams
- There exists a skills gap at all levels, including the business analytical level
- Planning and analysis capabilities are needed in organizations
- There is a challenge identifying "advanced" or high potential finance and accounting staff





#### CMA Exam Structure

**Part 1:** Financial Planning, Performance, and Analytics



External financial reporting decisions



Planning, budgeting, and forecasting



Performance management



Cost management



Internal controls



Technology and analytics

Part 2: Strategic Financial Management



Financial statement analysis



Corporate finance



**Decision analysis** 



Risk management



Investment decisions



Professional ethics

Each exam part is four hours long:

100 multiple-choice questions, followed by two 30-minute essay scenarios.





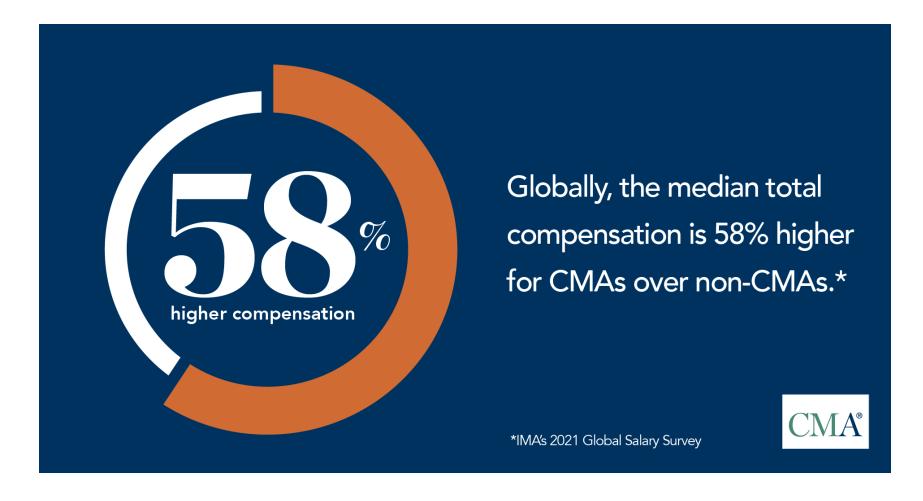
#### Why Pursue the CMA?

- CMA certification can expand your career opportunities
- Organizations of all types and sizes seek professionals with critical accounting and financial management skills
  - Multinational Corporations
  - Private Firms
  - Academic Institutions
  - Not-for-Profit Organizations
  - Government Organizations
- More than 100,000 CMA certifications awarded to date worldwide
- Enjoy greater earning power





#### The Difference is in the Numbers







#### Praise for the CMA



"Financial analysis and decision support are central to management accounting practice, and the CMA focuses on these areas."

-David Burritt, CMA
U.S. Steel
President and CEO



"Thanks to the CMA, I'm truly understanding what my clients need on a day-to-day basis.

-Ashley Gibson, CMA, CSCA, CPA
Accenture

Digital Finance Senior Manager



"For a large multinational company like J&J, the CMA provides a breadth of subjects that prove, once you've gotten the certification, that you're both knowledgeable and competent."

-Christian Cuzick, CMA Johnson & Johnson Vision VP and CFO





#### Insights from a Recent CMA



Sarah Reith, CMA

Manager – Capital Markets & Investments

IBM Corporation





# How much do you *already* know about the CMA exam topics?





The exam is academic in nature and you have studied many of the exam topics before.

Many of you are using knowledge of this material every day on the job.

YES, YOU CAN PASS THE CMA EXAM!





PASS = Score of 360 or higher

Passing is a minimum of 360 out of 500 total possible points on a scaled scoring system





# Let's see how well you would do on some **conceptual**\* questions

\* The actual exam contains conceptual questions as well as computations in the multiple-choice portion of the exam.

Source: Retired CMA exam questions, adapted Gleim CMA Review





 A good rule of thumb to finish the exam and have time to review challenging questions is to average about 1.5 minutes on each multiple choice question.





#### MCQs Poll 1

#### Part 1: External Financial Reporting Decisions

A corporation acquires a 30% voting interest in another corporation. In this situation, the long-term investment is generally accounted for on the investor corporation's books using which of the following reporting methods?

- A. Lower-of-cost-or-market
- B. Cost
- C. Consolidated
- D. Equity





#### MCQs Poll 1 Results





#### MCQs Poll 2

#### Part 1: Performance Management

A favorable materials price variance coupled with an unfavorable materials usage variance most likely results from

- A. Machine efficiency problems.
- B. Product mix production changes.
- C. The purchase and use of higher-than-standard quality materials.
- D. The purchase of lower-than-standard quality materials.





#### MCQs Poll 2 Results





#### MCQs Poll 3

#### Part 1: Cost Management

Allocation of service department costs to the production departments is necessary to

- A. Control costs.
- B. Coordinate production activity.
- C. Determine overhead rates.
- D. Maximize efficiency.





#### MCQs Poll 3 Results





#### MCQs Poll 4

#### **Part 1: Internal Controls**

The primary responsibility for establishing and maintaining internal control rests with

- A. The external auditor.
- B. Management.
- C. The controller.
- D. The treasurer.





#### MCQs Poll 4 Results





#### MCQs Poll 5

#### Part 2: Corporate Finance

Which one of a firm's sources of new capital usually has the lowest after-tax cost?

- A. Retained earnings
- B. Bonds
- C. Preferred stock
- D. Common stock





#### MCQs Poll 5 Results





#### MCQs Poll 6

#### Part 2: Decision Analysis

In a make-versus-buy decision, the relevant costs include variable manufacturing costs as well as

- A. Factory management costs.
- B. General office costs.
- C. Avoidable fixed costs.
- D. Depreciation costs.





#### MCQs Poll 6 Results





#### MCQs Poll 7

#### Part 2: Investment Decisions

The capital budgeting model that is generally considered the **best** model for long-range decision making is the

- A. Payback model.
- B. Accounting rate of return model.
- C. Unadjusted rate of return model.
- D. Discounted cash flow model.





#### MCQs Poll 7 Results





## Sample Multiple Choice Questions

How many did you answer correctly?

You CAN Pass the CMA Exam!





#### Program Requirements



Completion of two exams



Bachelor's degree from an accredited college or university (in any major)



Two years of relevant work experience



Active membership in IMA





### **Exam Testing**



Exam is administered at hundreds of computer testing facilities worldwide



#### Three exam testing windows offered each year:

- January and February
- May and June
- September and October



#### Candidates schedule exams at their own pace:

- Part 1 and Part 2 can be taken in any order
- On average, candidates complete the program within 12-18 months





#### **How to Get Started**

- 1) Hold Membership in IMA
  - \$230 per year + \$15 one-time fee
- 2) Pay the CMA Exam Entrance Fee
  - \$250 one-time fee
- 3) Register to sit for an exam part
  - \$415 per part



Contact IMA Customer Service with any questions 1-800-638-4427 or ima@imanet.org





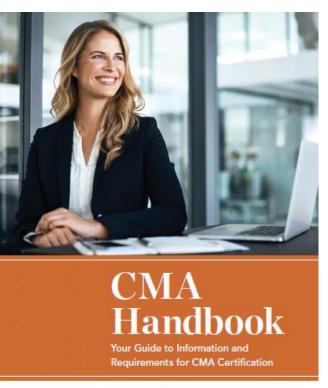
## Preparing for the Exam

- Make a personal commitment to become a CMA
- Sharpen your knowledge of exam topics
- Maintain or improve your test-taking skills
- The CMA exam is very rigorous. Amount of study time varies by individual, but these guidelines are provided by IMA for the average candidate:
  - Part 1: ~ 150 hours
  - Part 2: ~ 150 hours
- Select a study program
  - See IMA website for details on CMA preparation programs





#### CMA Handbook



 An important resource for CMA candidates is the CMA Handbook

Find this on the IMA website:
 www.imanet.org → CMA Certification → Getting Started



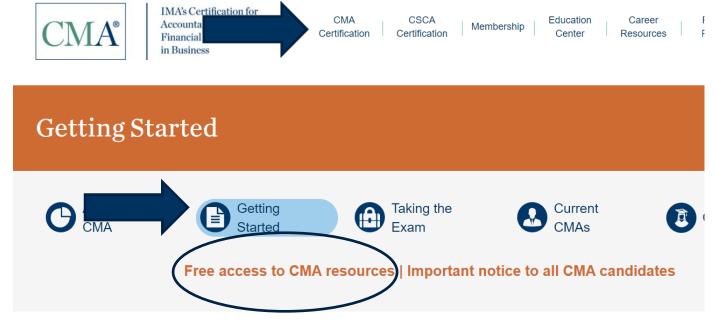




#### CMA Resources Webpage

- Access to Free CMA Resources
- Go to IMA website:

<u>www.imanet.org</u> → CMA Certification → Getting Started
Click on Free Access to CMA resources







## Videos from Prometric Testing Centers

- Helpful videos
- Go to IMA website:

<u>www.imanet.org</u> → CMA Certification → Taking the Exam (scroll down)
Click on <u>What to Expect on Exam Day</u> and <u>Demo</u> links

## Things you should know before you take the exam: Take Part 1 and Part 2 in any order For exam details and policies, please see The CMA Handbook. Testing windows are offered in January/February, May/June, and September/October Check out these videos on what to expect on exam day and to see a demo of the actual test-taking experience. Each exam registration is valid for only one exam window Secure facilities with computerized exams and biometric scanners (fingers) protect the validity of the exam Students may take the exam before graduating View Exam FAQ's





# Best of luck to you on the CMA Exam!







#### **Questions & Answers**

#### Use the Q & A Panel to send your questions to our panelists.



Amy Ford, CMA, CPA Senior Instructor Western Illinois University



Mary Patterson
Academic Outreach
Manager
IMA



Sarah Reith, CMA
Manager – Capital Markets
& Investments
IBM Corporation



Tyler Skelton
Academic Outreach
Manager
IMA





#### Thank You to Our Presenters!



Amy Ford, CMA, CPA
Senior Instructor
Western Illinois University



Mary Patterson
Academic Outreach Manager
IMA



Sarah Reith, CMA
Manager – Capital Markets &
Investments
IBM Corporation







The Association of Accountants and Financial Professionals in Business

## Thank You to Our Sponsor!



www.Becker.com







