

# What Management Accountants Need to Know about Ransomware Attacks – *Tech-Talk Mondays*

Kristine Brands, CMA

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Accountants and  
Financial Professionals  
in Business

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# Featured Presenter

**Kristine Brands, CMA**

**Assistant Professor**

**United States Air Force Academy**



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# Disclaimer

*The views expressed in this presentation are those of the author and do not necessarily reflect the official policy or position of the Air Force, the Department of Defense, or the US Government.*

# Learning Objectives

- 1. Define a ransomware attack and its impact on an organization.**
- 2. Describe ransomware attack risks and trends.**
- 3. Discuss how to develop a plan to prevent a ransomware attack.**
- 4. Identify how to respond to a ransomware attack.**

# Agenda

1. Introduction
2. Ransomware and How it Attacks
3. Ransomware Risks and Trends
4. Ransomware Attack Examples
5. Ransomware Defense/Best Practices
6. Ransomware Response
7. Conclusion
8. Resources
9. Questions



# Introduction



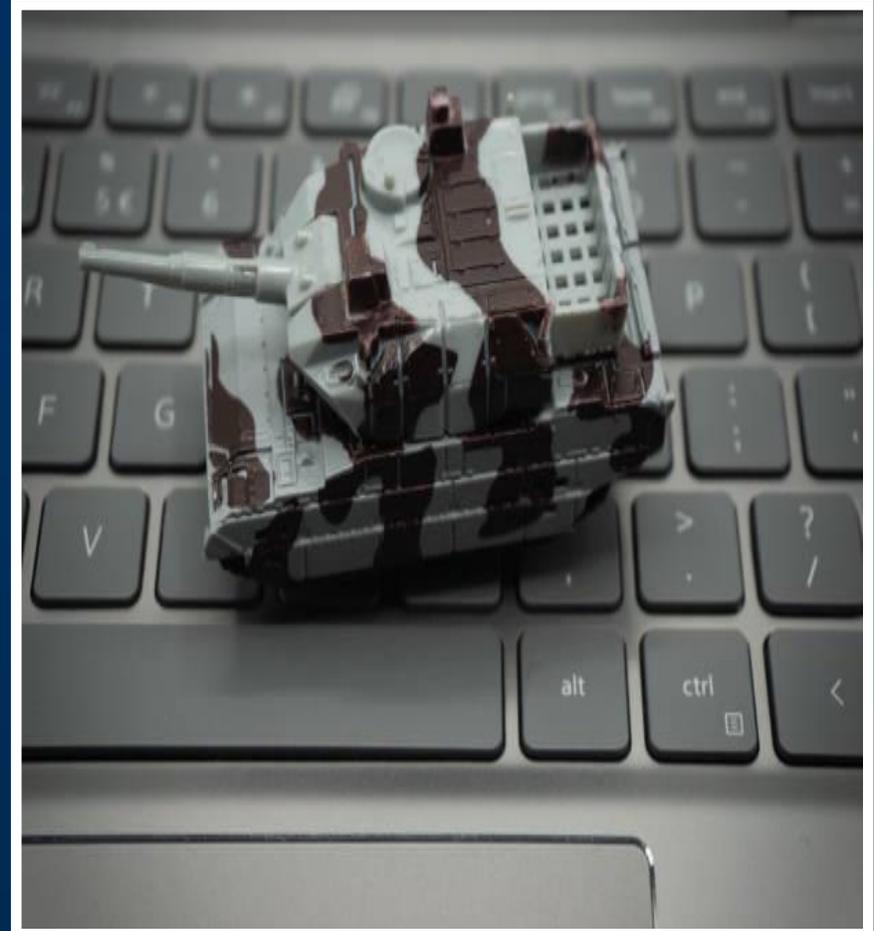
## Poll Question 1:

Has your organization been exposed to a Ransomware attack?

- a. Yes
- b. No

# Poll Question 1 Results: (Placeholder)

**Calling All  
Management  
Accountants to Join  
the War Against  
Ransomware Attacks**



# Ransomware and How it Attacks

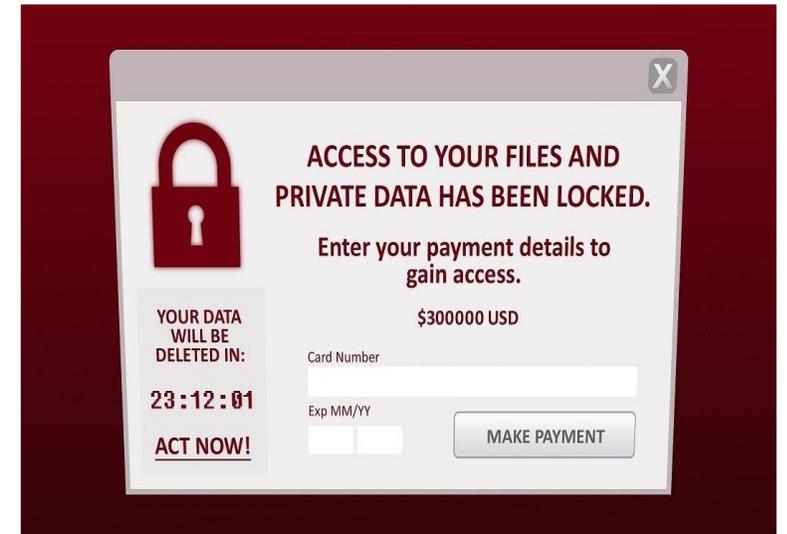
**“Ransomware is a type of malicious software, or malware, preventing you from accessing your computer files, systems, or networks *and* demands you pay a ransom for their return.**

**Ransomware attacks can cause costly disruptions to operations and the loss of critical information and data.”**

*Source: The US Federal Bureau of Investigation*

# How Does Ransomware Infect?

- **System is Hacked**
  - User Clicks on Phishing Email Deploying Malware *OR*
  - Credentials are Compromised
- **Frequently “Zero Day Vulnerability”**
- **Ransomware Encrypts and Locks Files**
- **Ransomware \$\$\$ Demand Made**



## Poll Question 2:

Does your company have internal controls/procedures to safeguard against Ransomware attacks?

- a. Yes
- b. No
- c. N/A

# Poll Question 2 Results: (Placeholder)

# Ransomware Entry Points

- **Login Credentials:** Weak passwords, etc.
- **Phishing:** Opening suspect emails and/or links
- **Exploitable Vulnerabilities:** Lack of data encryption or gaps in authorization requirements
- **Botnets:** Network of computers infected with malicious software as a result of outdated operating systems



# Lifecycle of a Ransomware Attack



Discovery



Settlement



A close-up photograph of a wooden surface with a prominent grain. In the lower-left corner, several white, rectangular tiles are arranged in a slightly curved line, spelling out the word "BANKRUPT" in black, uppercase letters. The tiles are set against the natural texture and color of the wood.

**BANKRUPT**

# **Terminal Lifecycle Risk - Bankruptcy**

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**60% of small businesses  
suffering a ransomware attack  
go out of business**

- **Code Spaces**
- **The Heritage Company**
- **Wood Ranch Medical**
- **United Structures of America, Inc**

# **Ransomware Risks and Trends**

**“If you spend more on coffee than on IT security, you will be hacked. What’s more, you deserve to be hacked.”**

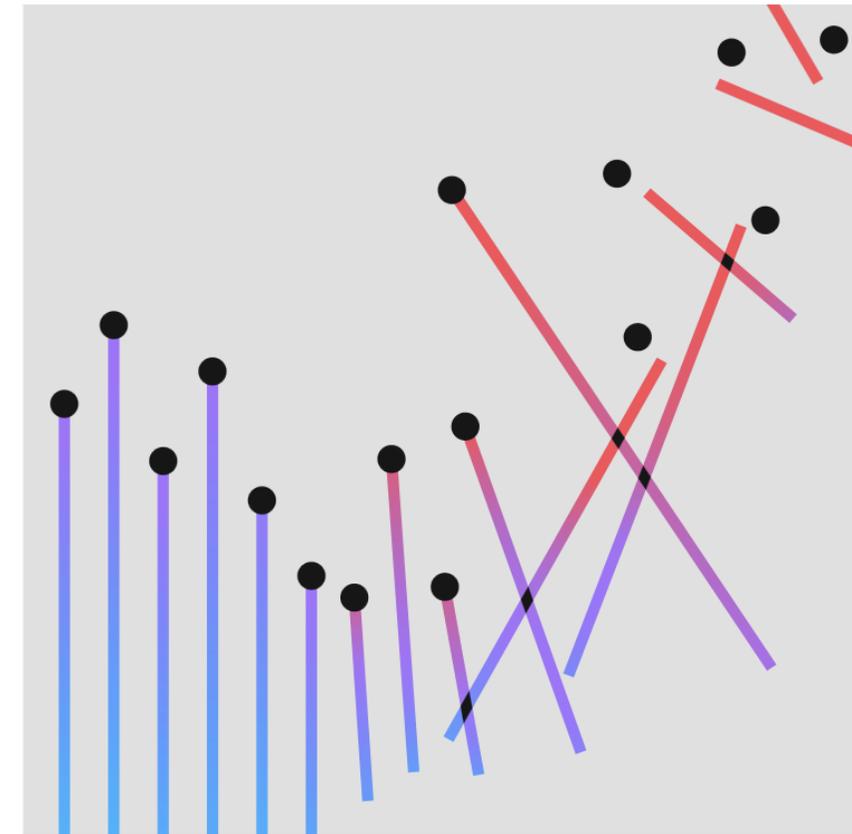
*Richard Clarke, the former National  
Coordinator for Security, Infrastructure Protection, and Counterterrorism for the United States*

# IBM's 2022 Cost of a Data Breach Report

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- **Average Cost of Breach - \$9.4 Million US (2 Times Global)**
  - **Average Time to Identify and Contain – 277 Days**
  - **Average Cost of Ransomware Attack – US. Average \$4.54 Million**
  - **Costliest Industry – Healthcare**
- 

Source: [IBM Cost of a Data Breach Report 2022](#)



# Data Breach Costs According to IBM

- **Detection and Escalation**
- **Notification**
- **Lost Business**
- **Post Breach Response**
- **And Don't Forget Reputation**



# Verizon's 2022 Data Breach Investigations Report

- Ransomware Increased 13%
- People Cause 85% of Breaches
- Errors as Cause Dropped (21% to 17%)
- Supply Chain Compromises are Major Risk



# The Gartner Group – 2023 Trends

- **Attack Surface Growing**
- **Identity System Defense**
- **Digital Supply Chain Risk**
- **Increased Vendor Consolidation**
- **Cybersecurity Mesh**
- **Distributed Decisions**
- **Beyond Awareness**

The Gartner logo is displayed in a blue, sans-serif font. The word "Gartner" is followed by a registered trademark symbol (®). The logo is centered within a white rectangular area that has a thin grey border.

Source: [Gartner Group Top Trends 2023](#)

# Ransomware Attack Colonial Pipeline May

**Risk - 5,500 Mile East Coast USA Fuel Pipeline**

**Ransomware Attack - Threatened to Release Company Data**

**Cost - Paid \$4 Million US (75 bitcoin)**

**Group - DarkSide**

**Significance – Infrastructure Attack**



Colonial Pipeline Company

# Ransomware Attack May 2021

- **Shutdown Entire US beef Processing Operation**
- **Servers Supporting JBS's IT systems in North America and Australia**
- **Cost - \$11 Million US**
- **Group – Revil**
- **Significance – Food Chain Attack**



## Ransomware Attack - August 2019

Shutdown Jesuit University in Denver, CO at Semester Start

Backup Data Compromised

Paid Ransomware (Problems Continued After Ransomware Payment)



# **Ransomware Attack March 2021**

- **Hackers Encrypted Data on 15,000 Computers**
- **Compromised SSN and Health Benefit Data**
- **Cost - \$40 Million US Ransomware Attack**
- **Group - Evil Corp**
- **Significance – Financial**

CNA Financial



# Russian Ransomware Attacks

**“Russian Ransomware Hackers Pledge Support to Putin and Immediately Have Secret Chats Exposed by Ukrainian Leaker”  
(Source: Currently from AT&T)**

- **Group - Conti Ransomware Gang (2020)**
- **Ransomware-as-a-service**
- **Inception to Date “Revenue” \$180 Million**
- **Disbanded 2022**



**CONTI  
RANSOMWARE**

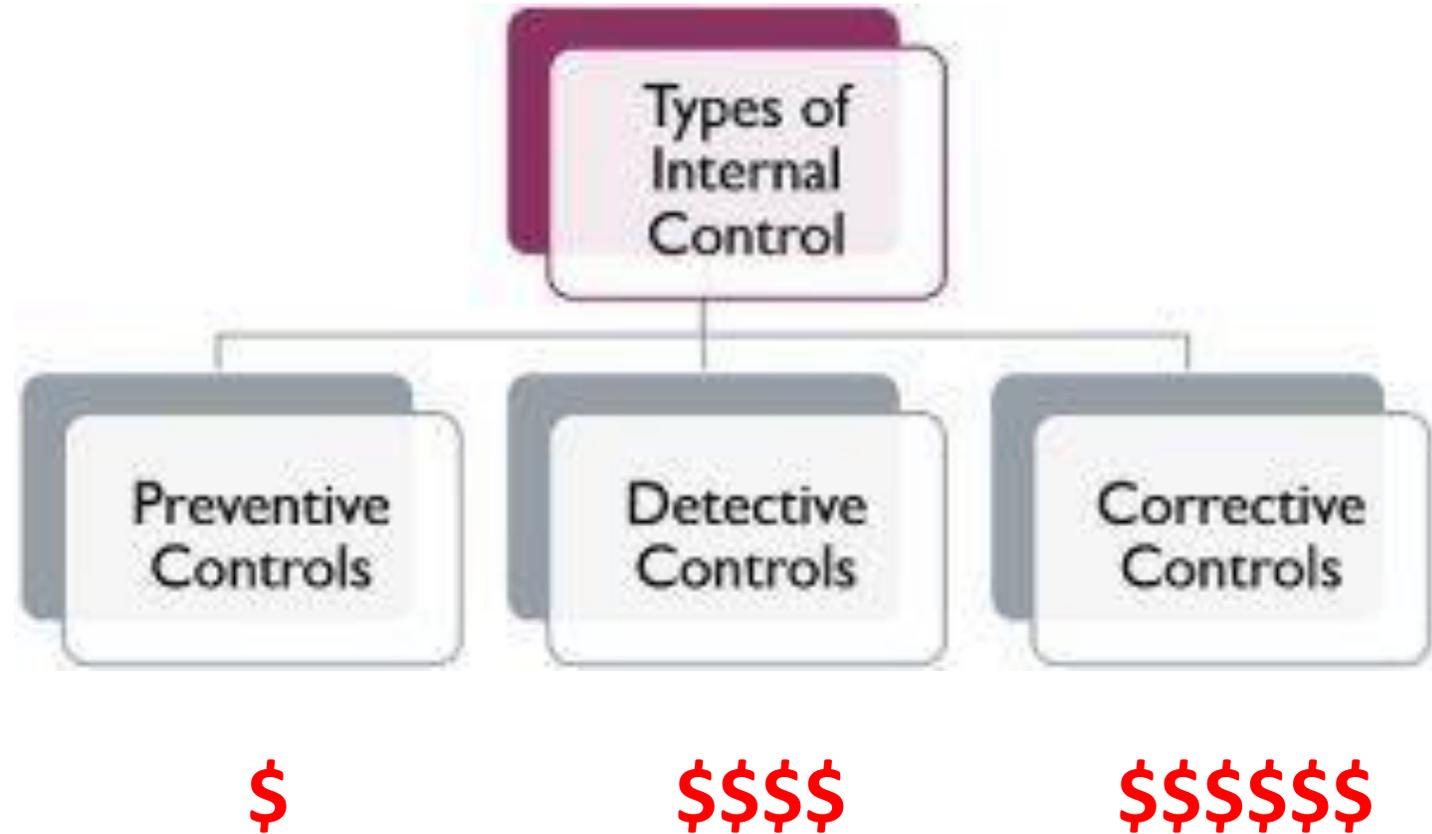
# **Ransomware Defense Best Practices**



**ARE YOUR INTERNAL CONTROLS EFFECTIVE  
AGAINST CYBERTHREATS?**

Source: <https://info.mooredm.com>

# Internal Control Triad



# Network Security Defense

- **Firewalls**
- **Safeguard *Internal* Network**
- **Malware Prevention and Detection**
- **Subsystems**
- **Test**
- **Monitor**
- **Zero Trust Approach**





# Zero Trust

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A security model based on the premise that no one is blindly trusted and allowed to access company assets until they have been validated as legitimate and authorized

# Ransomware Readiness Audit Program



# Ransomware Readiness Audit Program

## Sections: Governance, Information Protection, Technical Safeguards, Human Safeguards

Process Sub-Area	Reference Risk	Control Objectives	Controls	Control Type	Control Classification	Control Frequency	Testing Step	COBIT 2019	Other frameworks/ standards	Reference Workpaper	Pass/ Fail	Comments
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# Ransomware Readiness Audit Program

## Section/Objectives

### **Governance**

- **Ransomware Strategy/Policy**
- **Risk Assessment**

### **Information Protection**

- **Asset Inventory and Management**
- **Data Inventory and Management**
- **Operational Processes**

## Poll Question 3:

Please evaluate your company's training for Ransomware attacks?

- a. None
- b. Fair
- c. Good
- d. Excellent
- e. N/A

# Poll Question 3 Results: (Placeholder)

# Ransomware Readiness Audit Program

## Section/Objectives

### Technical Safeguards

- Device Security
- Patch Management
- Intrusion Detection/  
Prevention System
- Forensic Capabilities
- Architecture and Configuration

### Human Safeguards

- User Awareness and Training
- Group Responsibilities
- Individual Roles/Responsibilities

# Implement Ransomware Policy

- **Keep operating systems, software, and applications up to date**
- **Apply all patches promptly**
- **Automatically update anti-virus and anti-malware solutions software and run programs**
- **Back up data regularly and be sure backups completed**
- **Secure backups and store apart from system backed up**
- **Create a continuity and response plan and run a drill**
- **Create and implement cybersecurity and ransomware internal controls**

# Monitor Intrusion Metrics



## Poll Question 4:

Does your company have a plan to recover from a Ransomware attack?

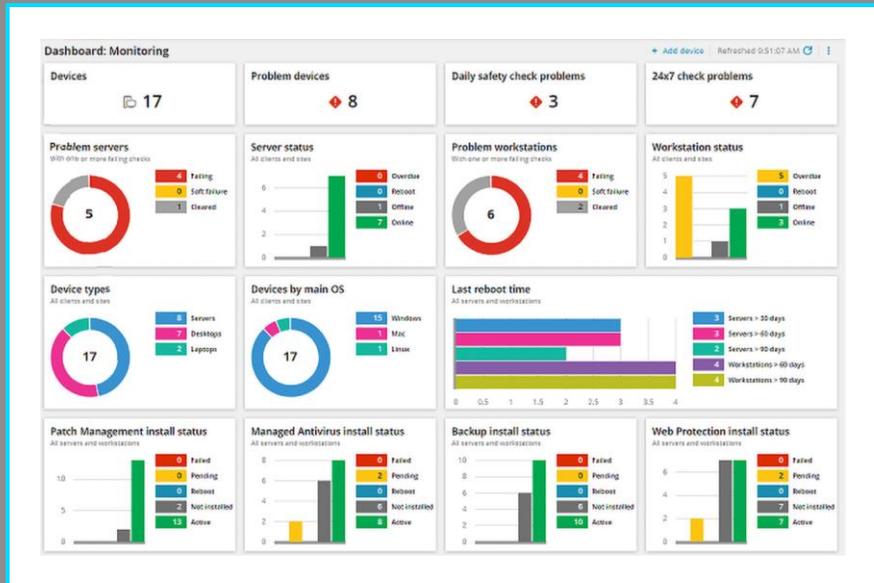
- a. Yes
- b. No
- c. Don't Know
- d. N/A

# Poll Question 4 Results: (Placeholder)

# Implement Ransomware Policy

- **Configure JavaScript, Windows Script, and HTML to Open to Notepad**
- **Disable ISO File Extensions in Microsoft Windows Explorer**
- **Restrict Remote Desktop Protocol Directly to the Internet (for Unneeded Services)**
- **Disable Macros in Downloaded Files**
- **Implement Zero Trust Security Model**
- **Perform Ransomware Readiness Program**

# Continuous Monitoring



## Automate



# Train Cybersecurity Staff



A glowing green padlock is centered on a dark blue background with a complex circuit board pattern. The padlock has a bright, shimmering green glow. The circuit board pattern consists of numerous thin, light blue lines and dots, creating a dense, intricate network. The overall aesthetic is high-tech and digital.

# Ransomware Attack Response



**KEEP  
CALM  
AND  
PULL THE  
PLUG**



# Two-Prong Response Strategy



**Investigation  
and  
Containment**

**Eradication and  
Recovery**

# Containment and Investigation

## Containment

- Assess Scope
  - Where Did it Originate
  - What was Affected
- Protect and Preserve Systems
  - Disconnect Backups
  - Freeze Access
  - Reset all Access (Passwords)
- Prevent Spread

## Investigation

- Assess Situation
  - How Did You Find Out?
  - Identify Date/Time
    - What was Attacked?
    - What Programs Were Running?
  - Is Attacker in System?
- Identify Ransomware Process
- Identify Compromised Credentials?
- What Programs/Apps Disabled?

# Eradication and Recovery

## Eradication

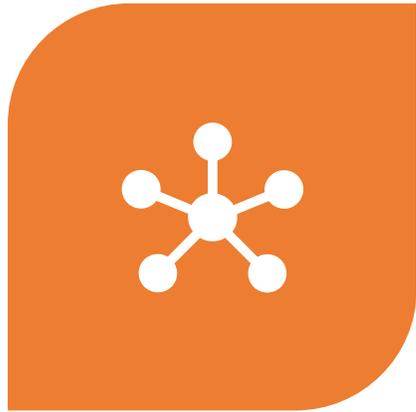
- Verify Backups
- Block Attackers
- Reset Compromised Users
- Isolate Attacker Control Points
- Remove Malware

## Recovery

- Recover Files on Clean Device
- Recover Deleted Email

# Conclusion and Homework

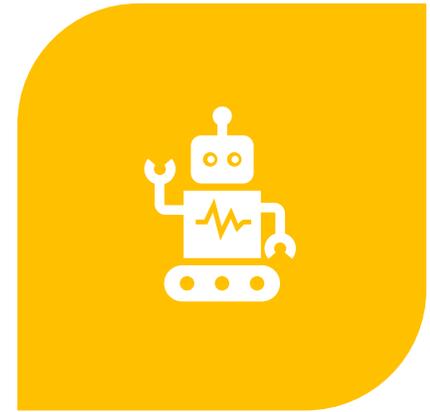
# Pillars of Cybersecurity



**INTEGRATION**



**CONTEXT**



**AUTOMATION**

## Remember...

- **Don't Pay Ransomware**
- **Automate Malware Detection**
- **Develop Cybersecurity Talent**
- **Implement Cybersecurity and Ransomware Policies**
- **Engage a Consultant**
- **Be Vigilant**



# Share Experiences

*“Even five years ago, an organization that was attacked wouldn’t tell anybody. There was the idea that you can’t publish what has happened to you because it shows you’re vulnerable. It’s become so prevalent that if you don’t band together, you’re going to have a real tough time combating this.”*

*Shari Plantz-Masters, Dean of Anderson College of Business and Computing*

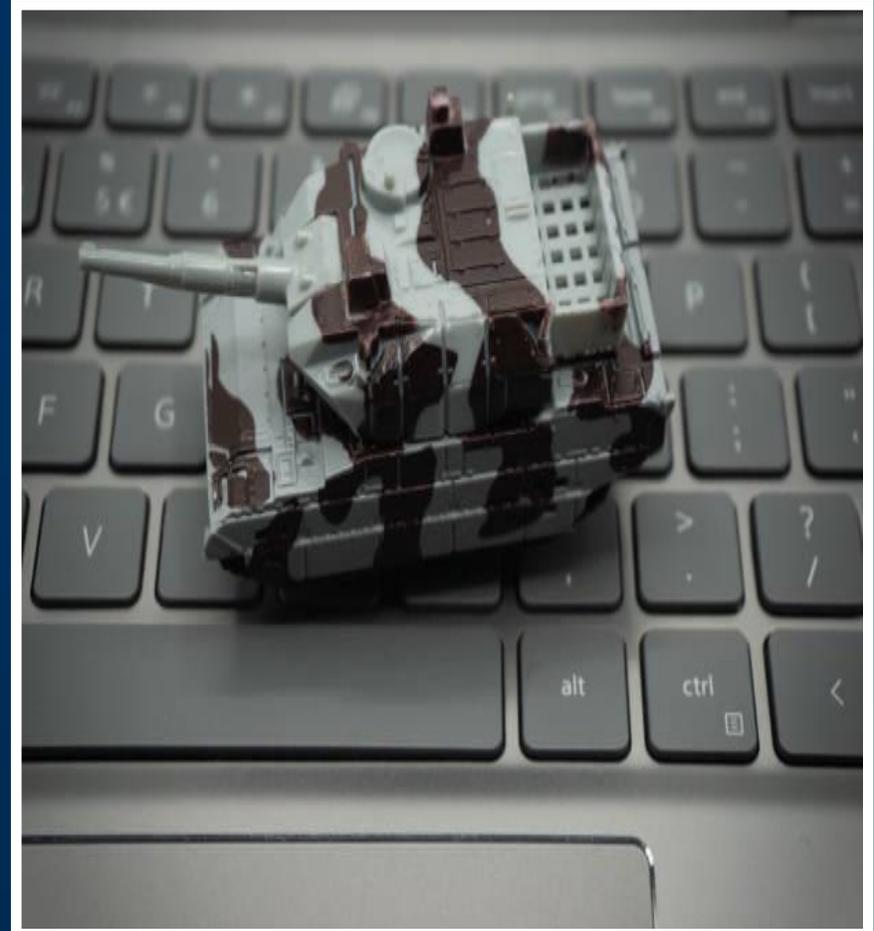
# “There’s No Silver Bullet for Cybersecurity”

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[Thomas P. Vartanian](#)  
[Harvard Business Review](#)  
[April 23, 2023](#)



**Calling All  
Management  
Accountants to Join  
the War Against  
Ransomware Attacks**



# Resources

# Resources

- [Cybrary - LTC Brad Rhodes, Army Reserve Cyberwarfare](#)
- [FBI - How We Can Help You](#)
- [ISACA Ransomware Readiness Audit Program](#)
- [Stop Ransomware \(CISA\)](#)
- [Washington Post Cybersecurity 202 Newsletter](#)
- [US Cybersecurity & Infrastructure Security Agency](#)



CYBERSECURITY &  
INFRASTRUCTURE  
SECURITY AGENCY



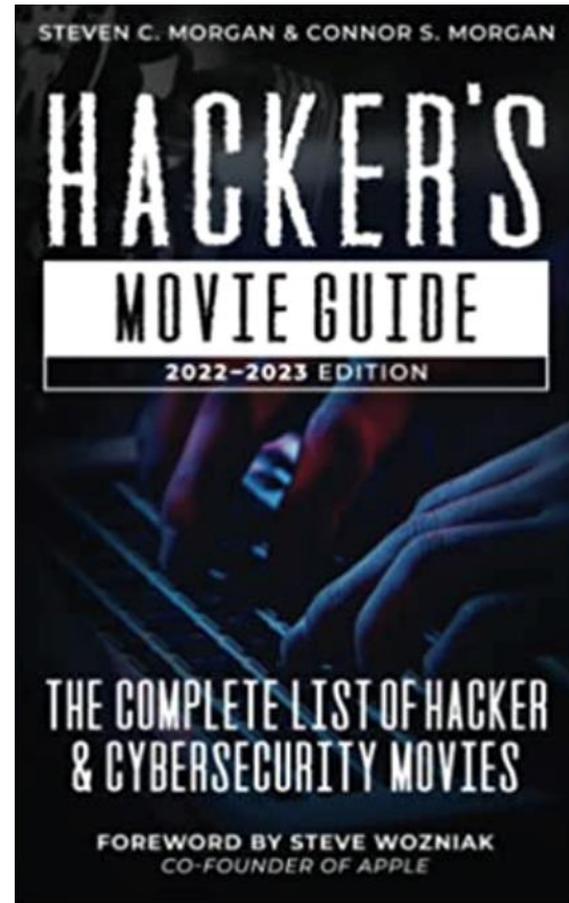
**STOP**  
**RANSOM**  
**WARE**

# Strategic Finance

- **Blockchain Implementation and Cybersecurity**
  - **Smith, Sean Stein, Mar2023**
- **Creating Cybersecurity Awareness**
  - **Brands, Kristine, Jan2020**
- **Get Smart About Cybersecurity Attacks**
  - **Brands, Kristine, Dec2019**
- **Implementing Cybersecurity**
  - **Murphy, Glenn, Jul2021**
- **Security Breaches: Are You Ready?**
  - **Hare, Sean, Apr2019**
- **Strategic Management of Cybersecurity Risks**
  - **Frigo, Mark I.; Guccione, Darren, Jan2022**



# Watch Sci Fi and Hacking Movies



- Source: [Cybercrime Magazine](#)

# Questions



# Thank you!

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