Best Practices for the Month-End Close

Stefan van Duyvendijk

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Moderator

Sue Khawaja Business Development Manager, Business Development IMA





Featured Presenter

Stefan van Duyvendijk Accounting Operations Evangelist FloQast







Stefan van Duyvendijk's Biography

- Stefan van Duyvendijk is the Accounting Operations Evangelist at FloQast. Previously, Stefan served as the Corporate Controller for Kodiak Cakes, a private equity owned, leading consumer packaged food company, and as a controller for Skullcandy, a multinational headphone CPG. These positions followed his five years at KPMG.
- His experience includes ASC 606 implementation, reduction of financial close timelines, accounting operational improvements, business combinations, financial statement audits, SOX audits and implementation, management reporting, debt, treasury, and systems integrations/implementation.

Learning Objectives

- 1. Explain how to improve efficiency of month-end close by connecting your people, process, and technology.
- 2. Give examples of ways to empower employees across your organization with automated systems.
- 3. Identify new platforms that can be leveraged to position your finance team as a strategic partner within your company.



About FloQast

Accounting Workflow Automation Purpose built by accountants for accountants

We help accounting teams achieve operational excellence





100% of Front Line FloQasters are Accountants





G2Crowd: Highest customer satisfaction of all finance software



98% of Customers Achieving Target Business Value or Higher

Agenda

- 1. Introduction
- 2. The Challenges of the Month-End Close
- 3. The Intersection of Technology and the Month-End Close
- 4. Technology's Material Impact on the Month-End Close
- 5. Takeaway Exercise
- 6. Conclusion



The Challenges of the Month-End Close

Disturbing Industry Trends

75%

AICPA members eligible for retirement in 2020* -5%

Decline in total number of accounting graduates* -30%

Decline in hiring of new accounting graduates over last 4 years* 40%

Accountants who are considering taking another job in the next year**

*AICPA Trends Report 2019-2020 ** Accounting Today Industry Survey 2021

Over 50% of teams report tasks are still too manual and time consuming.

- FloQast Survey, 2021

Controllers in the United States <u>spend nearly</u> <u>70% of their time</u> performing traditional tasks, such as closing the books or ensuring compliance with accounting standards.

- IMA and Deloitte Center for the Controller 2020 Survey

Being Strategic Starts with the Close



Enterprise Requirements Planning (ERP) Specialized Solutions



The Audit Funnel

Close

- File retention
- Process adherence
- Timely communication
- Exception tracking
- Workload management
- Shifting roles and responsibilities
- Accountability
- Status

Virtual/Hybrid

- Review
- Team morale
- Status tracking
- Collaboration
- Remote workspace
- Walkthroughs
- Hands-on assistance
- Communication
- Cross-function touch points

Audit

Will manifest issues from close and team structure in some way

Poll Question 1:

What is the most significant challenge in your month end close process?

- a. Reducing the number of days it takes to close the books
- b. Audit prep
- c. Management / oversight of the team
- d. Preparing accurate documentation
- e. Automating manual processes

Poll Question 1 Results: (Placeholder)

The Intersection of Technology and the Month-End Close

Understanding the Leveraged Model

Technology

Automation of the mundane, recurring tasks and simplify the lines of communication without giving up scalability or control.

Transaction Management	Collaborate	Control	Scale	Visibility
Timely and accurate processing of business transactions	Reduce silos of people and information	Process adherence, timeliness, review, and documentation	Positioned for expansion and growth	Real-time, centralized insights to monitor goals, bottlenecks, and completion

The Record to Report Landscape

Record Capture & classify transactions	Manage Manage key Finance & Accounting functions	Close Execute the Financial Close	Consolidate Consolidate financial entities	Compliance Ensure controls & risk mitigation	Planning & Performance Budget, forecast & assess performance	Reporting Issue financial reports
General Ledger	Tax Provisioning	Close Management	Consolidations	Controls	Financial Forecasting and Modelling	Financial Analytics & Reporting
Accounting Hub	Treasury & Cash Management	Reconciliation Management	Intercompany	Risk Matrix	Integrated Financial Planning	ESG and Compliance Reporting
Revenue	AR Management	Flux Analysis		Testing	Planning and Budgeting	
Accounts Receivable	Asset Management			Audit Support	Management & Performance Reporting	
Fixed Assets	AP Management				i enormance reporting	
Accounts Payable	Payroll Management				Capital Assets	
Payroll	Sales Tax Management					

Sales Tax



Record to Report Technology Overlay



Poll Question 2:

Which ERP System does your company use?

- a. Oracle NetSuite or Sage Intacct
- b. SAP or Oracle
- c. QuickBooks or Xero
- d. Microsoft Dynamics
- e. Other

Poll Question 2 Results: (Placeholder)

Technology's Material Impact on the Month-End Close

The FloQast Customer Report Card



I was doing all of this in Excel, missing dinner, missing bedtime... It's not something people talk about, but it can make you cry at your desk...ever since we started using FQ that has gone away, and our quality of life has improved. It really highlighted the positive impact that an accounting software can have, not just for companies, but for families.

- Thuy Vo, Controller, Alaska Industrial Hardware

Poll Question 3:

What is size is your accounting team?

- a. Just me
- b. 2-5
- c. 6-15
- d. 16-50
- e. 50+

Poll Question 3 Results: (Placeholder)

Takeaway Exercise

Supplement with the Tactical

Process Streamlining	Current to Future State
Workload Capacity	Automation
Roles and Responsibilities	Close Kick-off/Debrief
Remote Workspace	Set Office Hours
Review/Walkthrough	Record meetings
Accountability	Visual Status Updates

Poll Question 4:

Would you like more information about FloQast? If you check yes, please note that this will nullify any previous requests you've made to IMA to not share your contact information with FloQast.

a. Yes

b. Not at this time

Poll Question 4 Results: (Placeholder)

Questions and Answers





Stefan van Duyvendijk Accounting Operations Evangelist FloQast Sue Khawaja Business Development Manager IMA

Thank You to Our Featured Presenter!

Stefan van Duyvendijk Accounting Operations Evangelist FloQast



Final Reminders

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 - Click the "CPE" icon at the bottom of your console

<u>or</u>

- · Click the link in your post-event e-mail
- ► Please print a copy of the CPE certificate for your records.
- ► Your CPE credit will be automatically recorded in your transcript.

Thank you!

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